

Agenda

Meeting: Programmes and Investment Committee

Date: Wednesday 19 October 2022

Time: 10:00am

**Place: Conference Rooms 1 and 2,
Ground Floor, Palestra, 197
Blackfriars Road, London, SE1
8NJ**

Members

Ben Story (Chair)

Dr Nelson Ogunshakin OBE (Vice-Chair)

Seb Dance

Government Special Representative

Becky Wood

Heidi Alexander

Dr Lynn Sloman MBE

Peter Strachan

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat; Email: ShamusKenny@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Tuesday 11 October 2022

**Agenda
Programmes and Investment Committee
Wednesday 19 October 2022**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Committee held on 20 July 2022

(Pages 1 - 12)

General Counsel

The Committee is asked to approve the minutes of the meeting of the Committee held on 20 July 2022 and authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 13 - 16)

General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority (Pages 17 - 20)

General Counsel

The Committee is asked to note the paper.

6 Investment Programme Report - Quarter 1 2022/23 (Pages 21 - 96)

Chief Capital Officer and Director of Investment Planning Delivery

The Committee is asked to note the paper and exempt supplementary information on Part 2 of the agenda.

7 Independent Investment Programme Advisory Group Quarterly Report (Pages 97 - 100)

General Counsel

The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report, the management response and the exempt supplementary information on Part 2 of the agenda.

8 TfL Project Assurance Update (Pages 101 - 102)

General Counsel

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

9 Piccadilly Line Update Stage 1 Progress Update (Pages 103 - 118)

Director Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

10 Elephant & Castle Station Capacity Upgrade (Pages 119 - 128)

Director Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplemental information on Part 2 of the agenda and to approve additional Programme and Project Authority for the sum set out in the paper on Part 2 of the agenda for the Elephant & Castle Station Capacity Upgrade Programme and a corresponding increase in the Major Stations Programme.

11 London Underground Train Systems (Pages 129 - 154)

Director Investment Delivery Planning

The Committee is asked to note the paper and agree that the London Underground (LU) Track, Signalling and Control, Fleet Heavy Overhaul, Fleet Renewals, and Engineering Vehicle sub-programmes be consolidated into a LU Trains Systems programme with a total Programme and Project Authority of £1,791.0m.

12 Docklands Light Railway Rolling Stock Replacement Programme
(Pages 155 - 164)

Director Investment Delivery Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve additional Programme and Project Authority.

13 Members' Suggestions for Future Discussion Items (Pages 165 - 168)

General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

14 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

15 Date of Next Meeting

Wednesday 14 December 2022, at 10am

16 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

17 Investment Programme Report - Quarter 1 2022/23 (Pages 169 - 188)

Exempt supplementary information relating to the item on Part 1 of the agenda.

18 Independent Investment Programme Advisory Group Quarterly Report (Pages 189 - 194)

Exempt supplementary information relating to the item on Part 1 of the agenda.

19 TfL Project Assurance Update (Pages 195 - 206)

Exempt supplementary information relating to the item on Part 1 of the agenda.

20 Piccadilly Line Update Stage 1 Progress Update (Pages 207 - 214)

Exempt supplementary information relating to the item on Part 1 of the agenda.

21 Elephant & Castle Station Capacity Upgrade (Pages 215 - 224)

Exempt supplementary information relating to the item on Part 1 of the agenda.

22 Docklands Light Railway Rolling Stock Replacement Programme
(Pages 225 - 232)

Exempt supplementary information relating to the item on Part 1 of the agenda.